

**Proposed use of Capital Receipts Flexibility for MTFP (2019-22)**

Using the powers under the governments' guidance on the flexible use of capital receipts, the table below summarises the initiatives to which capital receipts are planned to be applied to fund the revenue expenditure subject to development of robust business cases.

These business cases will demonstrate that: the initiative will generate future savings or reduce future costs, and the costs being funded are implementation or set up costs and not on-going operational costs. The robustness of business cases will be reviewed by March 2019.

<b>Description of project and aims</b>	<b>Qualifying Expenditure</b>	<b>Amount of expenditure MTFP (2019-22)</b>	<b>Savings Forecast (note 1)</b>	<b>Payback period</b>
		£000	£000	Years
Supporting the transformation of the Learning Disability service as part of the externalisation to Dimensions social enterprise.	Costs to undertake the necessary work to create the new social enterprise and provide support as required once it begins operation, including costs of reducing staffing numbers. (as per Council paper July 2016)	624	Service redesign	
Corporate Change Programme - work to support a number of transformation projects across the authority as part of the Core Council Programme, including the Financial Imperative Programme to reduce budget.	The Corporate Change Programme will provide savings in 2 ways: i) by running the Financial Imperative Programme to provide budget savings across the whole Council and ii) by assisting on individual transformational projects	3,018	i) circa £15m planned in 2019/20 alone.  ii) values depend on individual projects supported.	Less than 1 year.
ICT - a number of projects to upgrade SCC's systems and networks to improve efficiency	Staff time	660	£690K in a full year (See saving CORP19/20 – 12)	Less than 1 full year
Broadband - the Connecting Devon and Somerset programme	Project management, technical assurance and similar delivery	1,143	Difficult to estimate exact impact of the	

to bring high-spend broadband connectivity to communities and businesses to rural areas that are not deemed commercially viable by providers. The aim is to increase business relocation and activity within Somerset – improving Business Rates and Council Tax yields.	costs that are not included within the grant agreements with BDUK / MHCLG.  Suitable Broadband connectivity was identified by central government as the greatest barrier to business growth.		programme on business relocation, household growth and therefore Business Rates and Council Tax yields.	
Corporate affairs - 5 transformational posts within Customers and Communities to make future savings, and to improve communications channels and customer experience.	Staff time	462	(CORP19/20-16)	
Property - a number of development projects across the Council's estate to rationalise the property usage / support the asset strategy, including A Block at County Hall.	Staff time	618	Over £700k per annum from County Hall A Block Business Case / Taunton rationalisation alone (see Business Case – Cabinet December 2018).  Additional savings will come from further property rationalisation projects.	Less than 1 full year when completed.
ECI commissioning - to develop the approach to future commissioning of services, to improve the Value For Money that can be delivered and to produce future savings from, e.g. re-	Staff time	211	Depends on individual commissioning activity in any given year (See ECI 19/20-15).	

procurement exercises.				
Libraries - the completion of the project with the implementation delivery of the agreed new service model as agreed by Cabinet October 2018.	Staff time and support for new service provision	65	£323k in a full year (see Cabinet report 5 <sup>th</sup> November 2018)	Less than 1 year when fully implemented.
Community governance - Cabinet member for Education and Transformation involvement in work on transformational activity.	Member time	28	Depends on individual transformational activities in any given year (see DS02)	
Children's Fund Support Services (FSS) – improvements to the service delivery of Early Help/ getset and a focus on reducing the need to occupy a number of getset buildings.	Staff time	55	Saving costs targeted to be achieved from reduced running and maintenance	
<b>MTFP (2019/22) Total</b>		<b>6,885</b>		

*Note 1: in most instances the on-going savings are not solely dependent upon this additional investment. The focus of other existing resources will be required to ensure delivery of savings.*